

30 August 2022

If you are in any doubt as regards the contents of this letter, you are recommended to seek your own financial advice immediately from your stockbroker, bank manager, solicitor or other independent adviser: (i) authorised under the Financial Services and Markets Act 2000 if you are in the United Kingdom; (ii) duly authorised under the South African Financial Advisory and Intermediary Services Act 37 of 2002 (as amended), if you are in South Africa; or (iii) from another appropriately authorised independent financial adviser if you are in a territory outside the United Kingdom or South Africa. If you have sold or otherwise transferred all of your ordinary shares in Mediclinic International plc, please send this letter at once to the purchaser or transferee or to the stockbroker, bank or other agent through whom the sale or transfer was effected for transmission to the purchaser or transferee. If you have sold or transferred only part of your holding of ordinary shares in Mediclinic International plc, you should retain this letter and consult the bank, stockbroker or other agent through whom the sale was effected. However, this letter should not be forwarded or transmitted, in whole or in part, into any jurisdiction where to do so would constitute a violation of the relevant laws or regulations of that jurisdiction.

The release, publication or distribution of this letter and any accompanying documents (in whole or in part) in or into or from jurisdictions other than the United Kingdom, South Africa or Namibia may be restricted by the laws of those jurisdictions and therefore persons into whose possession this letter comes should inform themselves about, and observe, any such restrictions. Failure to comply with any such restrictions may constitute a violation of the securities laws of any such jurisdiction. Further details in relation to overseas shareholders of Mediclinic International plc are set out in the Scheme Document (as defined below).

To: Mediclinic International plc ("**Mediclinic**") shareholders

Notification of publication of important documentation in relation to the recommended cash acquisition of Mediclinic by Manta Bidco Limited ("Bidco") (a newly formed company owned by joint offerors: (i) Remgro Limited ("Remgro") (through the Relevant Remgro Subsidiaries); and (ii) SAS Shipping Agencies Services S.à r.l. ("SAS"), a wholly owned subsidiary of MSC Mediterranean Shipping Company SA)

On 4 August 2022, the boards of directors of Mediclinic (excluding the Remgro representative), Remgro and SAS announced that they had agreed the terms and conditions of a recommended cash offer pursuant to which Bidco proposes to acquire the entire issued and to be issued share capital of Mediclinic (the "**Acquisition**"), other than the 328,497,888 Mediclinic Shares already owned by the Relevant Remgro Subsidiaries. The Acquisition is intended to be effected by means of a Court-sanctioned scheme of arrangement (the "**Scheme**") under Part 26 of the Companies Act 2006 (the "**UK Companies Act**"). The next step in the process is for Mediclinic Shareholders and Scheme Shareholders to vote on the Acquisition.

Please find enclosed a hard copy of the scheme document published today, which contains further details of the Acquisition, the Scheme, an explanatory statement in compliance with section 897 of the UK Companies Act and notices of the shareholder meetings (the “**Scheme Document**”). The Scheme Document is also available to view at, and can be downloaded from, Mediclinic’s website at <https://investor.mediclinic.com/regulatory-news/offer-mediclinic-international-plc>. For the avoidance of doubt, the content of Mediclinic’s website is not incorporated into, and does not form part of, this letter.

Please also find enclosed with this letter, hard copies of the following important documents in relation to the Acquisition:

1. a hard copy of the BLUE Form of Proxy for the Court Meeting;
2. a hard copy of the YELLOW Form of Proxy for the General Meeting; and
3. a hard copy of the Form of Surrender and Transfer.

Please read the Scheme Document and the enclosed documents carefully.

Please note that this letter is not a summary of the information and proposals set out in the Scheme Document and should not be regarded as a substitute for reading the Scheme Document in full. You should read the Scheme Document in full before making a decision. Any capitalised terms not otherwise defined in this letter shall have the meaning given to them in the Scheme Document.

What do you need to do?

In order to become effective, the Scheme requires approval of shareholders at two meetings – the Court Meeting and the General Meeting – both of which will be held at The Auditorium, UBS Investment Bank, 5 Broadgate, London, EC2M 2QS on 26 September 2022. The Court Meeting will start at 1:00 p.m. (SAST) and the General Meeting at 1:15 p.m. (SAST) (or as soon thereafter as the Court Meeting has concluded or been adjourned).

Forms of Proxy

These Forms of Proxy are important and require your attention. The BLUE Form of Proxy is for use at the Court Meeting and the YELLOW Form of Proxy is for use at the General Meeting.

It is important that, for the Court Meeting in particular, as many votes as possible are cast so that the Court may be satisfied that there is a fair representation of opinion of Scheme Shareholders. Whether or not you intend to attend and/or vote at the Meetings, you are therefore strongly advised to submit proxy appointments and voting instructions for the Court Meeting and the General Meeting as soon as possible, using any of the methods set out in the Scheme Document.

Please complete and sign the Forms of Proxy in accordance with the instructions printed on them and return them to Mediclinic’s South African Registrar by post or by courier to Computershare Investor Services (Pty) Ltd, Rosebank Towers, 15 Biermann Avenue, Rosebank, Johannesburg, 2196, or by post to Private Bag, X9000, Saxonwold 2132, or by email to proxy@computershare.co.za (in each case for onwards transmission to the UK Registrar) so as to be received by the South African Registrar no later than:

BLUE Forms of Proxy for the Court Meeting	1:00 p.m. (SAST) on 22 September 2022
YELLOW Forms of Proxy for the General Meeting	1:15 p.m. (SAST) on 22 September 2022

or, if in either case the Meeting is adjourned, the relevant Form of Proxy should be received not later than 48 hours (excluding any part of such 48 hours period falling on a day that is not a UK Business Day) before the time fixed for the adjourned Meeting.

ETHICS LINES AND EMAIL

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REGISTERED IN ENGLAND AND WALES
COMPANY NUMBER: 08338604

The YELLOW Form of Proxy for the General Meeting will not be valid if not lodged by the relevant time. If the BLUE Form of Proxy for the Court Meeting is not lodged by the relevant time, it may be: (i) scanned and emailed to proxy@computershare.co.za; or (ii) presented in person to the Computershare representative who will be present at the Court Meeting, any time prior to the commencement of the Court Meeting.

The appointment of a proxy will not prevent you from attending and voting at the Court Meeting or the General Meeting, or any adjournments thereof, in person should you wish to do so and should you be so entitled.

Form of Surrender and Transfer

Certificated SA Shareholders will, subject to the Scheme becoming Effective, be required to surrender their documents of title in respect of their Scheme Shares. In order to surrender their documents of title, Certificated SA Shareholders are requested to complete the Form of Surrender and Transfer in accordance with the instructions therein, and return it, together with their documents of title, by post or courier to the South African Registrar at Computershare Investor Services (Pty) Ltd, Rosebank Towers, 15 Biermann Avenue, Rosebank, Johannesburg, 2196 or by post to Private Bag, X3000, Saxonwold, 2132.

The surrender of their documents of title is at a Certificated SA Shareholder's own risk. Certificated SA Shareholders may surrender their documents of title in anticipation of the Scheme becoming Effective. No receipts or proof of receipt will be issued unless specifically requested. Documents of title surrendered in anticipation of the Scheme becoming Effective will be held in trust by the South African Registrar, at the relevant Certificated SA Shareholder's risk until the Effective Date.

If the Form of Surrender and Transfer is sent to the South African Registrar with the relevant documents of title in anticipation of the Scheme becoming Effective, it will be treated as a conditional surrender which is made subject to the Scheme becoming Effective. In the event of the Scheme not becoming Effective for any reason whatsoever, the South African Registrar will, by not later than five SA Business Days after the date upon which it becomes known that the Scheme will not be Effective, return the documents of title to the Certificated SA Shareholder concerned, by registered post, at the risk of such Certificated SA Shareholder.

Where the South African Registrar does not have a Certificated SA Shareholder's Rand bank account details and the Form of Surrender and Transfer, together with the relevant documents of title, has not been provided in accordance with the instructions set out above, or where the Form of Surrender and Transfer has been provided but the Rand bank account details provided therein are incorrect or incomplete, the Consideration will be held in trust by the South African Registrar pending receipt of the relevant Certificated SA Shareholder's outstanding documents and bank account details, whereafter the Consideration will be paid via electronic transfer into the personal Rand bank account of such Certificated SA Shareholder.

Questions you may have

If you have any questions about the Scheme Document, the Court Meeting or the General Meeting or have any other queries in relation to your shareholding, or are in any doubt as to how to complete the Forms of Proxy or Form of Surrender and Transfer, please call Mediclinic's South African Registrar between 8:00 a.m. and 4:30 p.m. (SAST) Monday to Friday (excluding public holidays in South Africa) on 011 370 5000 from South Africa or +27 (0)11 370 5000 from outside South Africa. Calls from outside South Africa will be charged at the applicable international rate. Please note that calls may be monitored or recorded, and Computershare cannot provide advice on the merits of the Acquisition or the Scheme or give any financial, legal or tax advice.

You may request a hard copy of the information incorporated into the Scheme Document by reference to another source, free of charge, using the same details.

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Thank you for taking the time to read through this letter and the Scheme Document, and thank you in advance for voting at the Meetings.

Yours faithfully,



Dame Inga Beale
Chair
Mediclinic International plc

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The directors of Mediclinic accept responsibility for the information contained in this letter relating to Mediclinic. To the best of the knowledge and belief of the directors of Mediclinic (who have taken all reasonable care to ensure that such is the case) the information contained in this letter is in accordance with the facts and does not omit anything likely to affect the import of such information.

Addresses may be provided to Bidco

Please be aware that addresses, electronic addresses and certain other information provided by you for the receipt of communications from Mediclinic may be provided to Bidco during the offer period as required under Section 4 of Appendix 4 of the City Code on Takeovers and Mergers (the "Code").

Disclosure requirements of the Code

Under Rule 8.3(a) of the Code, any person who is interested in 1% or more of any class of relevant securities of an offeree company or of any securities exchange offeror (being any offeror other than an offeror in respect of which it has been announced that its offer is, or is likely to be, solely in cash) must make an Opening Position Disclosure following the commencement of the offer period and, if later, following the announcement in which any securities exchange offeror is first identified.

An Opening Position Disclosure must contain details of the person's interests and short positions in, and rights to subscribe for, any relevant securities of each of (i) the offeree company and (ii) any securities exchange offeror(s). An Opening Position Disclosure by a person to whom Rule 8.3(a) applies must be made by no later than 3.30 p.m. (London time) on the 10th business day following the commencement of the offer period and, if appropriate, by no later than 3.30 p.m. (London time) on the tenth business day following the announcement in which any securities exchange offeror is first identified. Relevant persons who deal in the relevant securities of the offeree company or of a securities exchange offeror prior to the deadline for making an Opening Position Disclosure must instead make a Dealing Disclosure.

Under Rule 8.3(b) of the Code, any person who is, or becomes, interested in 1% or more of any class of relevant securities of the offeree company or of any securities exchange offeror must make a Dealing Disclosure if the person deals in any relevant securities of the offeree company or of any securities exchange offeror. A Dealing Disclosure must contain details of the dealing concerned and of the person's interests and short positions in, and rights to subscribe for, any relevant securities of each of (i) the offeree company and (ii) any securities exchange offeror, save to the extent that these details have previously been disclosed under Rule 8. A Dealing Disclosure by a person to whom Rule 8.3(b) applies must be made by no later than 3.30 p.m. (London time) on the business day following the date of the relevant dealing.

If two or more persons act together pursuant to an agreement or understanding, whether formal or informal, to acquire or control an interest in relevant securities of an offeree company or a securities exchange offeror, they will be deemed to be a single person for the purpose of Rule 8.3.

Opening Position Disclosures must also be made by the offeree company and by any offeror and Dealing Disclosures must also be made by the offeree company, by any offeror and by any persons acting in concert with any of them (see Rules 8.1, 8.2 and 8.4).

Details of the offeree and offeror companies in respect of whose relevant securities Opening Position Disclosures and Dealing Disclosures must be made can be found in the Disclosure Table on the Takeover Panel's website at www.thetakeoverpanel.org.uk, including details of the number of relevant securities in issue, when the offer period commenced and when any offeror was first identified. If you are in any doubt as to whether you are required to make an Opening Position Disclosure or a Dealing Disclosure, you should contact the Panel's Market Surveillance Unit on +44 (0)20 7638 0129.

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